

The North Central Alabama  
Comprehensive Economic Development Strategy:  
For a Sustainable Future - 2012

2015 Annual Report  
September 2015



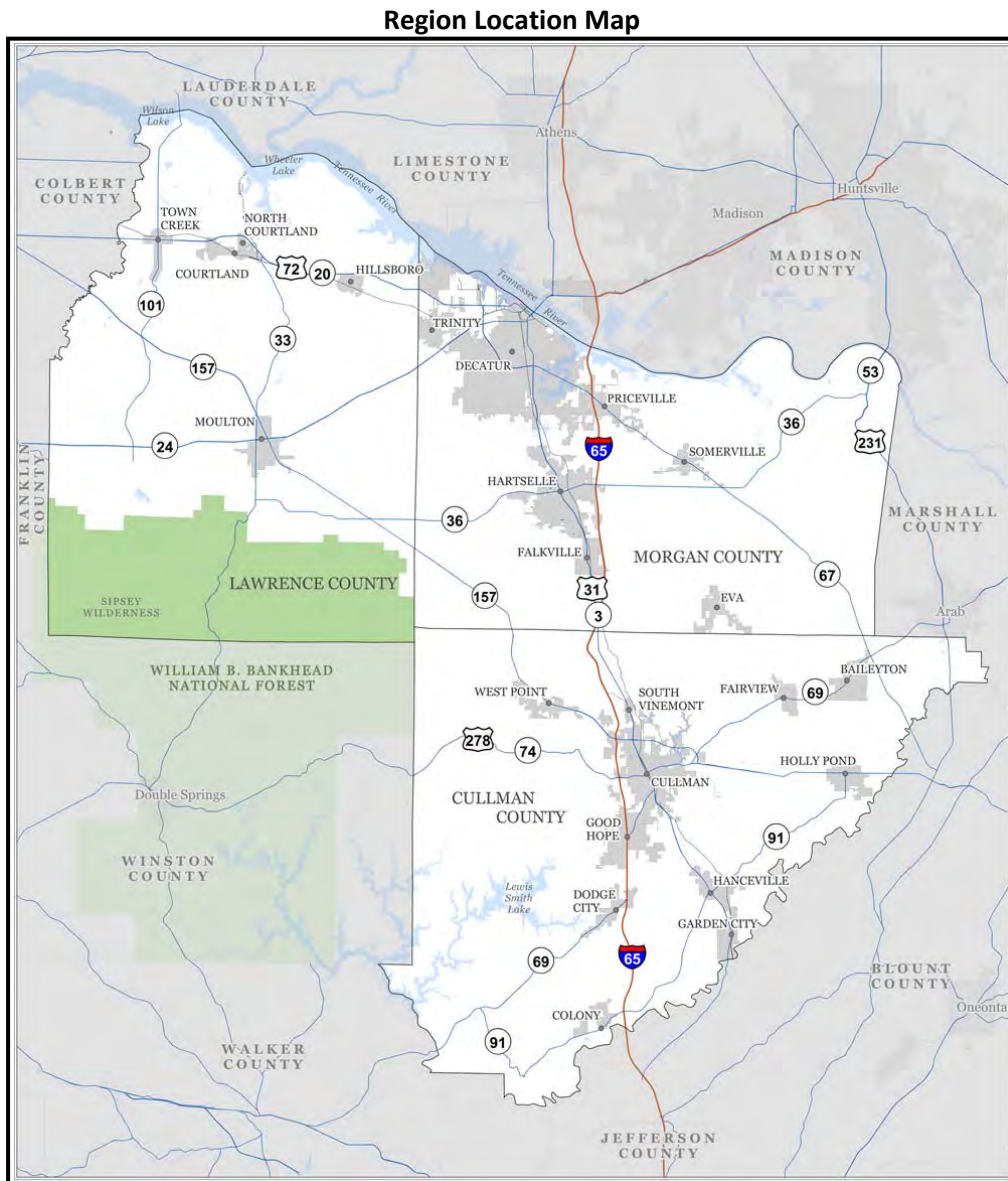
# TABLE OF CONTENTS

I.	Planning Organization.....	1
II.	The NARCOG Economic Development District and the Comprehensive Development Strategy.....	2
III.	The 2015 CEDS Strategy Committee.....	3
IV.	CEDS Input.....	4
V.	Partners and Resources for Economic Development.....	4
VI.	Demographics and State of the Regional Economy.....	6
VII.	Regional Economic Development Observations, Opportunities and Trends.....	13
VIII.	2015 Activities and Services.....	16
IX.	Integration with Alabama’s Economic Development Priorities.....	18
X.	Regional Vital Priority Projects and Local Projects.....	18

Appendices

## I. Planning Organization

The North-central Alabama Regional Council of Governments (NARCOG) was created in 1969 under Legislative Act 112 and is one of twelve (12) Councils of Governments (COG's) in the State of Alabama. The 12 COG's are members of the Alabama Association of Regional Councils (AARC), which is located in Montgomery, Alabama. The NARCOG serves a three-county region consisting of Cullman, Lawrence, and Morgan Counties and including twenty-three (23) municipalities. The NARCOG is located at 216 Jackson Street, SE in Decatur, Alabama. The map below depicts the location of the NARCOG Region.



Source: NARCOG

## II. The NARCOG Economic Development District and the Comprehensive Development Strategy

The NARCOG is the designated Economic Development District (EDD) for the three-county region per the Economic Development Administration (EDA). The EDD designation and an approved Comprehensive Economic Development Strategy (CEDS) qualify all counties and municipalities within our region for EDA grant assistance programs. The NARCOG continues to provide the leadership and professional staff for the preparation and maintenance of the region's CEDS, assists in the implementation strategies identified in the CEDS, and provides technical assistance to economic development organizations in the region. Ultimately, the CEDS is intended as a tool to create and retain jobs, promote a more stable and diversified local and regional economy, and improve living conditions and the quality of life for the citizens of the region.

The NARCOG CEDS is the result of a continuous regional economic development planning process in our three-county region. In 2012, the NARCOG Board approved our "Full" CEDS, which will be updated again in 2016. This is the third annual report of our EDD's five-year CEDS. Annual reports are annexes to the original plan and are intended to provide project updates, performance measurement, and current economic conditions based upon various sources of data and input. The NARCOG Board approved our 2015 CEDS Annual Report by "resolution" on September 30, 2015 (See Appendix B).

NARCOG's designation as an EDD is beneficial to our three-county region in a number of ways:

1. *Eliminates the need for counties and municipalities to update their own individual CEDS annually to qualify for EDA funding.*
2. *The EDD is available to provide technical assistance to local governments on their economic development activities, programs, and grant applications.*
3. *Regional economic development partnerships are enhanced.*
4. *Creates potential for additional federal funding; i.e., disaster preparedness and recovery and revolving loan fund.*

### III. The 2015 CEDS Strategy Committee

The CEDS Strategy Committee, the entity established by the NARCOG and responsible for developing, updating, or replacing strategies in the CEDS, is the principal facilitator of the economic development planning and implementation process. According to Federal guidelines, its members should represent all major interests of the community, both private and public, to ensure that viewpoints of all segments of the community are considered and to take advantage of local skills and resources in program formulation and implementation. The fifteen (15) individuals below served on the 2015 CEDS Strategy Committee. *More detailed information on the composition of the CEDS Strategy Committee is located in Appendix A.*

#### **Cullman County**

**Leah Bolin** – Cullman Area Chamber of Commerce  
**Dale Greer** – Cullman Economic Development Agency  
**Cherrie Haney** – Cullman County Economic Development  
**Suzanne Harbin** – Wallace State Community College

#### **Lawrence County**

**Johnny Yates** – Lawrence County BOE \*  
**Diane Scanland** – Lawrence County Chamber of Commerce  
**Tony Stockton** – Lawrence County IDB

#### **Morgan County**

**Susan Hines** – Hartselle Chamber of Commerce  
**Jeremy Nails** – Morgan County EDA  
**Jesslyn Reeves** – Decatur City Schools Foundation  
**John Seymour** – Decatur-Morgan County Chamber of Commerce  
**Larry Waye** – Decatur-Morgan County Entrepreneurial Center

#### **At Large**

**Cindy Burns** – NAIDA  
**Ellen Didier** – Red Sage Communications  
**Tami Reist** – North Alabama Tourism Association

*\* Mr. Johnny Yates replaced Heath Grimes as Superintendent of the Lawrence County Board of Education in the summer of 2015 and took his place on the CEDS Strategy Committee.*

## IV. CEDS Input

### **The CEDS Strategy Committee & Stakeholders**

The committee is comprised of stakeholders representing the chambers, education and workforce development, economic development organizations, and local business owners. The purpose of this committee input is provide information on on-going and potential future initiatives of the NARCOG and an opportunity for the committee to offer guidance, oversight and input into the *2015 CEDS Annual Report*. Input from the CEDS Strategy Committee was performed by the NARCOG staff via email, telephone, and in-person interviews and is incorporated into the *2015 CEDS Annual Report*.

### **NARCOG Staff Support**

The CEDS Strategy Committee requires the involvement of many individuals, especially the staff of the NARCOG, to facilitate the process by coordination, support, and input including collecting and analyzing information on the area's economy, identifying strategy options, preparing implementation plans, and preparing the CEDS and subsequent Annual Reports for submission to the EDA.

## V. Partners and Resources for Economic Development

There are a host of federal, state, regional and local government, nonprofit and private organizations that provide resources, support and partnerships for economic development in Alabama. The NARCOG EDD and CEDS Strategy Committee recognize the importance of defining its role and relationships with these organizations and institutions for the enhancement of economic development planning efforts and implementation. Individuals representing these organizations and institutions have provided leadership, guidance, and/or input into the development of our *2015 CEDS Annual Report*.

### **Local Partners & Resources:**

- Calhoun Community College
- Cullman Area Chamber of Commerce
- Cullman County Economic Development (CCED)
- Cullman Economic Development Agency (CEDA)
- Cullman County Industrial Development Board
- Decatur-Morgan County Chamber of Commerce
- Decatur-Morgan Entrepreneurial Center (DMEC)
- Decatur Utilities
- Hartselle Area Chamber of Commerce
- Hartselle Development Board
- Hartselle Utilities
- Lawrence County Chamber of Commerce
- Lawrence County Industrial Development Board
- Morgan County Economic Development Association (MCEDA)
- Morgan County Economic and Industrial Development Authority
- Wallace State Community College (WSCC)

**Regional Partners & Resources:**

- Alabama Association of Regional Councils (AARC)
- Alabama Automotive Manufacturers Association (AAMA)
- Alabama Communities of Excellence (ACE)
- Alabama Information Technology Association,
- Alabama Power Company (APCO)
- Biotechnology Association of Alabama (BAA)
- Economic Development Association of Alabama (EDAA)
- North Alabama Industrial Development Association (NAIDA)
- Tennessee Valley Authority (TVA)
- The University of Alabama Center for Business and Economic Research (CBER)

**State & Federal Partners & Resources:**

- The Office of the Governor
- Alabama Chamber of Commerce Association (ACCA)
- Alabama Communities of Excellence (ACE)
- Alabama Department of Economic and Community Development (ADECA)
- Alabama Department of Environmental Management (ADEM)
- Alabama Development Commission (ADC)
- Alabama Department of Transportation (ALDOT)
- Appalachian Regional Commission (ARC)
- Economic Development Administration (EDA)
- Economic Development Partnership of Alabama (EDPA)
- Environmental Protection Agency (EPA)
- Federal Aviation Administration (FAA)
- Federal Highway Administration (FHWA)
- Governor's Office of Workforce Development, Region 2
- Housing and Urban Development (HUD)
- National Association of Development Organizations (NADO)
- Retirement Systems of Alabama (RSA)
- United States Department of Agriculture (USDA)

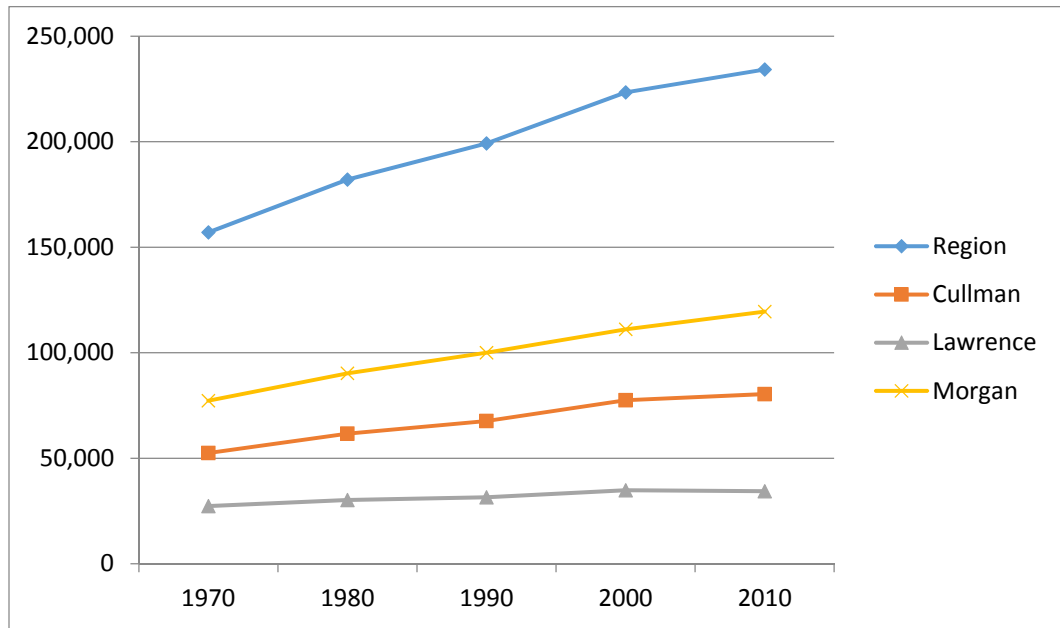
## VI. Demographics and State of the Regional Economy

### Population

The NARCOG Region is comprised of Cullman, Lawrence, and Morgan counties. According to the 2010 Census, the Region is inhabited by 234,235 persons, which represents an increase of over 10,000 persons. In 2000, the Region was inhabited by some 223,350 persons, which represented an increase of 10.8% over the 1990 regional population of 199,169. It is projected that the population for the Region will increase to 245,983 by 2025, which represents a relatively slight increase from 2010. Please refer to the table and chart below for more detailed information on the population trends and projections for our Region.

Table1: Population Trends & Projections						
YEAR	1990	2000	2010	2015*	2020*	2025*
REGION	199,169	223,350	234,235	239,106	243,114	245,983
CULLMAN	67,613	77,483	80,406	81,996	83,348	84,347
LAWRENCE	31,513	34,803	34,339	34,008	33,547	32,934
MORGAN	100,043	111,064	119,490	123,102	126,219	128,702
ALABAMA	4,404,587	4,447,100	4,779,736	4,943,866	5,101,172	5,242,423

*Source: US Census Bureau, 2010 Census, and CBER Fall 2012\**



*Source: US Census*



### County Unemployment Rates

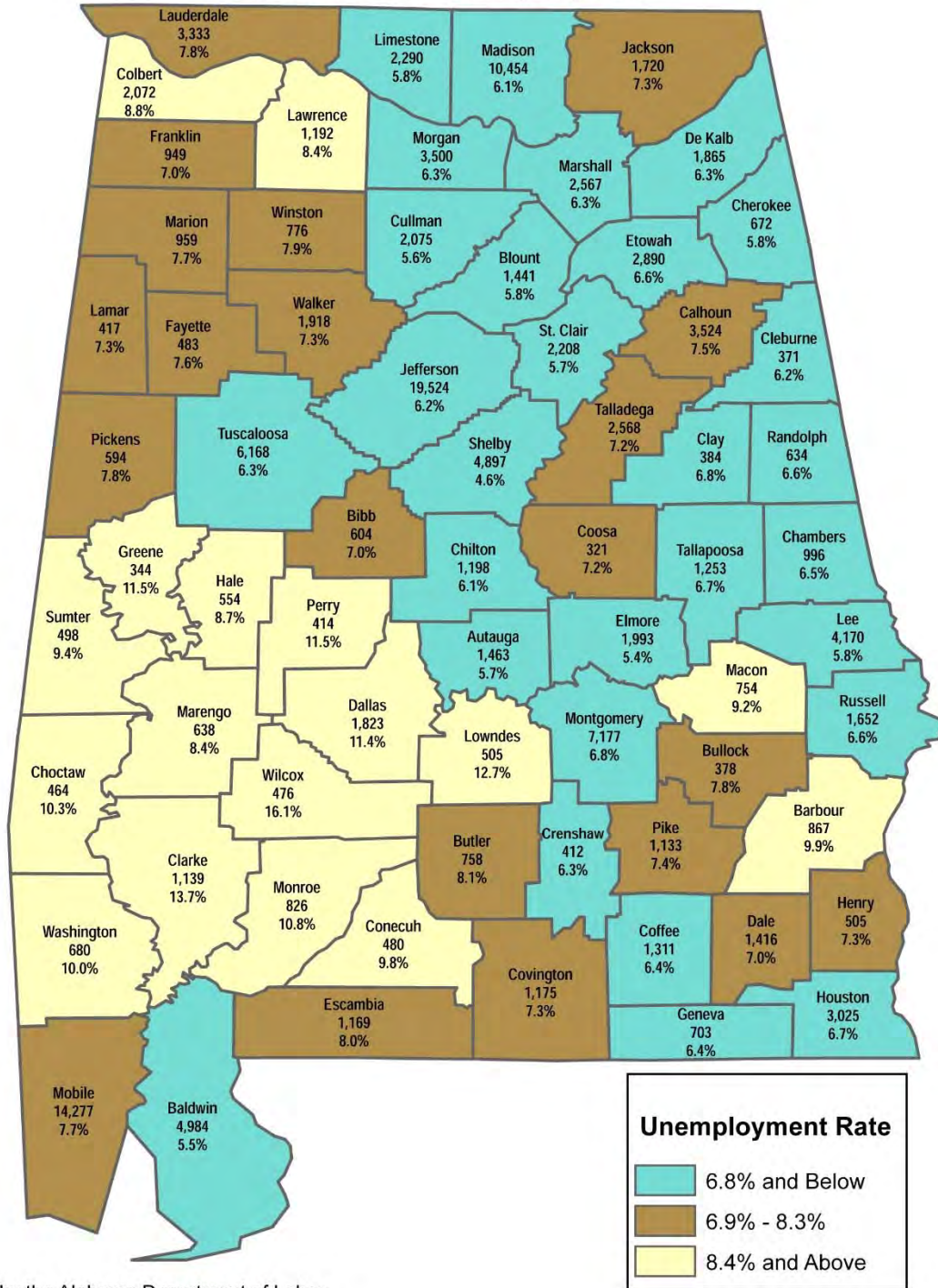
According to the State Department of Industrial Relations, the unemployment rates in all Counties decreased in June 2015 from the previous year along with the State of Alabama. However, Lawrence County still has the highest unemployment rate in the Region at 8.4%. *The map on the following page provide more detailed information and context.*

<b>Table 2: County Unemployment Rates – June 2015</b> <b>(not seasonally adjusted)</b> <i>P – preliminary; r - revised</i>					
<b>County</b>	<b>June 2015 (p)</b>	<b>June 2014 (p)</b>	<b>June 2013 (r)</b>	<b>June 2012 (p)</b>	<b>June 2011 (r)</b>
Cullman	5.6%	5.7%	5.7%	7.6%	8.8%
Lawrence	8.4%	8.5%	7.5%	9.2%	10.4%
Morgan	6.3%	6.8%	6.5%	8.4%	9.2%
<b>Alabama</b>	<b>6.7%</b>	<b>7.1%</b>	6.9%	8.9%	9.8%

# ALABAMA UNEMPLOYMENT RATE AND NUMBER UNEMPLOYED

June 2015 Preliminary

State Rate Seasonally Adjusted: 6.1%  
 State Rate Not Seasonally Adjusted: 6.7%  
 Counties Not Seasonally Adjusted



Prepared by the Alabama Department of Labor,  
 Labor Market Information Division

### Decatur Metropolitan Statistical Area

The following table illustrates the unemployment trend for the Decatur MSA in the NARCOG EDD over the last 10 years. The unemployment rate in the Decatur MSA has continued to decline since the peak of 10.5% in 2009 at the height of the “great recession”. *The table below depicts the unemployment rates of the Decatur MSA.*

**Table 3: Local Area Unemployment Statistics**  
**Original Data Value**

Series ID: LAUMT011946000000006

**Not Seasonally Adjusted**

**Area: Decatur, AL Metropolitan Statistical Area**

Area Type: Metropolitan areas

State/Region/Division: Alabama

Years: 2005-2015

Year	Month	Labor Force	Employment	Unemployment	Unemployment Rate
2005	June	71390	68200	3190	4.5
2006	June	71860	69045	2815	3.9
2007	June	73353	70863	2490	3.4
2008	June	72807	69281	3526	4.8
2009	June	72640(S)	65014(S)	7626(S)	10.5(S)
2010	June	74240(E)	67316(E)	6924(E)	9.3(E)
2011	June	74261(E)	67611(E)	6650(E)	9.0(E)
2012	June	73215(E)	67493(E)	5722(E)	7.8(E)
2013	June	71869(E)	67060(E)	4809(E)	6.7(E)
2014	June	70815(P)	65778(P)	5037(P)	7.1(P)
2015	May	69981(P)	65611(P)	4370(P)	6.2(P)

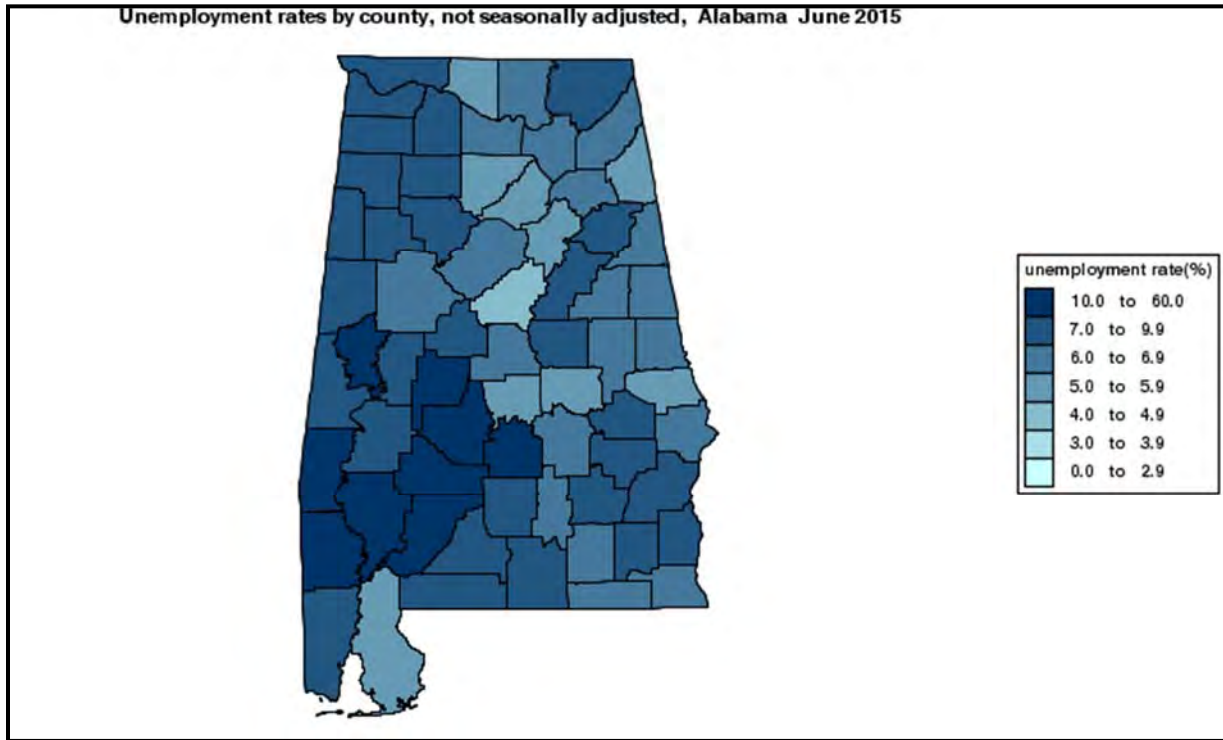
“S”: Reflects adjustment to new state control totals.

“E”: Reflects revised inputs, re-estimation, and adjustment to new state control totals.

“P”: Preliminary

**Source: Bureau of Labor Statistics, Local Area Unemployment Statistics;**  
[http://data.bls.gov/timeseries/LAUMT011946000000006?data\\_tool=Xgtable](http://data.bls.gov/timeseries/LAUMT011946000000006?data_tool=Xgtable)

The map below depicts information on the unemployment rates of the sixty-seven (67) counties in Alabama, including the NARCOG Region.



*Source: Bureau of Labor Statistics*

### New and Expanding Industry

The following tables reflect the number of new and expanding industries along with the corresponding amounts of capital investment and jobs created within the NARCOG EDD service area of Cullman, Lawrence, and Morgan Counties from January 1, 2015 to June 30, 2015. Thus far in 2015, there has been 12 new and expanding companies, nearly \$194M in capital investments, and 237 jobs created and/or retained. Analysis reveals that all three (3) counties in our Region experienced an increase in each of those categories this year compared to the same reporting period in 2014, especially Lawrence County. ***Also, these numbers provided by local economic development agencies, represent what has been “announced” during this time period and it may be several years in some cases before the actual private investment and most importantly...the jobs are actually created.***

#### Cullman County New and Expanding Industry: 2015

Total New Companies:	1
Total New Capital Investment:	\$576,000
Total New Jobs:	5
Total Expanding Companies:	4
Total Expanding Capital Investment:	13,800,000
Total Expanding Jobs:	35
<b>Total New &amp; Expanding Companies:</b>	<b>5</b>
<b>Total New &amp; Expanding Investments:</b>	<b>\$14,376,000</b>
<b>Total New &amp; Expanding Jobs:</b>	<b>40</b>

*Source: Cullman Economic Development Agency*

#### Lawrence County New and Expanding Industry: 2015

Total New Companies:	0
Total New Capital Investment:	0
Total New Jobs:	0
Total Expanding Companies:	2
Total Expanding Capital Investment:	\$12,500,000
Total Expanding Jobs:	25
<b>Total New &amp; Expanding Companies:</b>	<b>2</b>
<b>Total New &amp; Expanding Investments:</b>	<b>\$12,500,000</b>
<b>Total New &amp; Expanding Jobs:</b>	<b>25</b>

*Source: Lawrence County Industrial Development Board*

### Morgan County New and Expanding Industry: 2015

Total New Companies:	0
Total New Capital Investment:	0
Total New Jobs:	0
Total Expanding Companies:	6
Total Expanding Capital Investment:	\$166,850,000
Total Expanding Jobs:	172
<b>Total New &amp; Expanding Companies:</b>	<b>6</b>
<b>Total New &amp; Expanding Investments:</b>	<b>\$166,850,000</b>
<b>Total New &amp; Expanding Jobs:</b>	<b>172</b>

*Source: Morgan County Economic Development Agency*

### Regional New and Expanding Industry: 2015 Announced

Total New & Expanding Companies:	13
Total New & Expanding Investments:	\$193,726,000
Total New & Expanding Jobs:	237

*Source: Tabulation by NARCOG*

#### Economic Development Performance Measures

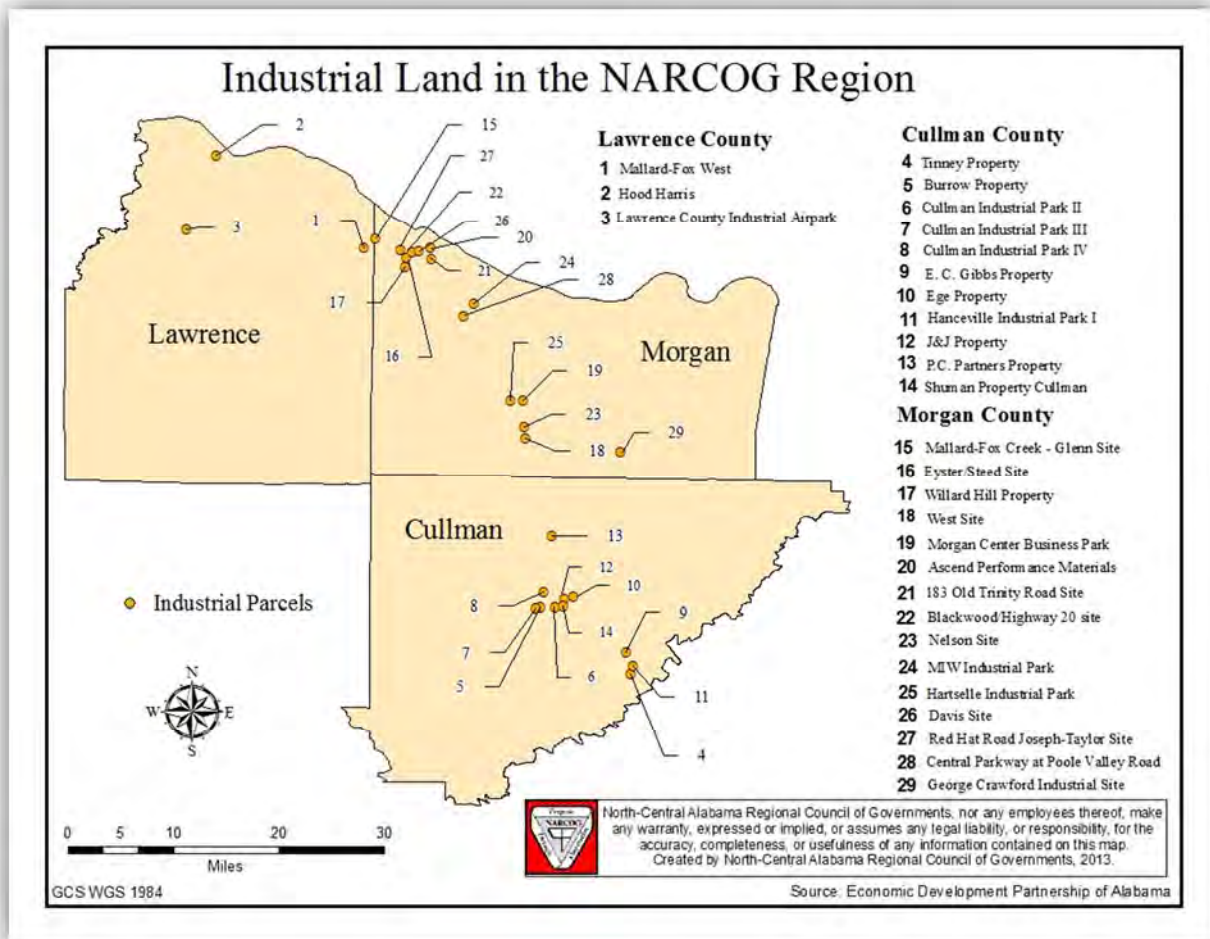
According to the EDA, the following are performance measures that can be used to evaluate successful development and implementation of the CEDS:

- *Number of jobs created*
- *Number and types of investments undertaken in the region*
- *Number of jobs retained*
- *Amount of private sector investment*
- *Changes in the economic environment of the region*
- *Project Completion*

## VII. Regional Economic Development Observations, Opportunities, and Trends

### Industrial Parks

The NARCOG Region has some 26 industrial parks. The total available acreage is approximately 1,937 acres in Cullman County, approximately 1,083 acres in Lawrence County and only 422 acres in Morgan County. Cullman and Morgan County are both presently in the process of identifying additional acreage for future industrial development.



**Revolving Loan Fund** - The NARCOG operates a Revolving Loan Fund (RLF) Program intended to assist small and medium size business and industries throughout the region with gap financing. The NARCOG RLF Program has been very successful over the years and is partially funded by EDA. NARCOG's Revolving Loan Fund (RLF) was marketed in the Region by the RLF Program Coordinator and information was made available at: NARCOG, local Chambers of Commerce, industrial development associations, Decatur-Morgan County Entrepreneurial Center, local banks, all member governments, and online at [www.narcog.org](http://www.narcog.org).

For the period October 1, 2014 through September 30, 2015 NARCOG closed three (3) loans in Morgan County for a total of \$600,000 with ARC, USDA RBEG, and Alabama Bond funds. Of note, Morgan County is currently ineligible for EDA RLF funds under the Economic Adjustment Assistance program. NARCOG conducted 30 site visits, received 7 applications, and spoke with 5 business owners or commercial lenders about potential loans. Additionally, NARCOG held its first ever RLF Bankers Breakfast in partnership with the Decatur-Morgan County Entrepreneurial Center on April 8<sup>th</sup>. This event has led to an increase in interest in the program, and as of September 30, 2015, one application is awaiting approval. As of September 30, 2015, three (3) loans of the 34 in the portfolio are at least 30 days delinquent.”

**International Paper** - On September 11, 2013, International Paper announced that it would close its Lawrence County plant in early 2014 and lay off approximately 1,100 workers with an annual payroll of \$86M. While International Paper is the largest employer in Lawrence County, the lay-offs will impact 9 North Alabama Counties and the economic impact will ripple and trickle from there. However, Lawrence County will absorb the worst of the blow: Lawrence County will lose approximately \$3.3M in tax revenue, the Town of Courtland will lose approximately \$771K in tax revenue (or nearly half of its annual budget), and the Lawrence County School System will lose approximately \$250K in tax revenue.

**Bass Fishing Hall of Fame Museum** - In February 2013, Cullman officials announced that they were selected as the site for the Bass Fishing Hall of Fame. The proposed facility will include a 30,900SF hall of fame, and aquarium, gift shop, exhibit space, and a new 56,250SF Cullman Civic Center. The \$17M hall of fame will be developed jointly by the City and County of Cullman on the old Burrow Property of County Road 222 and will be accessed by a new interchange on I-65. Once completed, the new interchange will make this the “[primary gateway” from I-65 to Smith Lake, a major recreational resource and the location of many second homes of the affluent from the surrounding metropolitan areas. The City will own the facility and lease it to the hall of fame organization. This development has the potential to be a huge boon for local, regional, and statewide economic development and tourism.



*The future Bass Fishing Hall of Fame Museum & Cullman Civic Center; Source: CEDA website*

**Alabama Robotics Technology Park (ARTP)** - The vision of Governor Riley, this state-of-the-art training center will make Alabama more competitive in economic development efforts and training workers to support our existing high tech and automotive industries. The ARTP is a collaboration between the state, Calhoun Community College, AIDT, and robotics industry leaders. Located on 53 acres across U.S. Highway 31 from Calhoun Community College, the approximately \$73 million ARTP will ultimately include three (3) buildings dedicated to workforce training and research and development. Additionally, the center will employ trainers from some of the top robot suppliers in the world and will be used by major robotics and automation companies for training and product demonstration. Two of the three buildings are already complete and operational. The 1<sup>st</sup> phase of the robotics park was the “Robotic Maintenance Training



Center”, which opened in November 2010. The 2<sup>nd</sup> phase was the “Advanced Technology Research and Development Center”, which opened on August 24, 2011 and will be used by NASA and the U.S. Army Missile Command. The 3<sup>rd</sup> and final phase will be an “Integration, Entrepreneurial and Paint/Dispense Training Center” open to new robotics companies, as a testing and training facility. This building is currently in the pre-construction phase. For more information, please visit this website: <http://www.alabamartp.org/>.



*Advanced Technology Research and Development Center; Source: [www.alabamartp.org](http://www.alabamartp.org)*

**Morgan Center Business Park** - The Morgan County Industrial Park and Economic Development Cooperative (Morgan County, Decatur, Hartselle, Priceville, Falkville Trinity, Somerville, Eva, and the Decatur-Morgan County Port Authority) issued \$16.7 million in bonds and approved the purchase of 166 acres for the *Morgan Center Business Park* located adjacent to I-65 in Hartselle, Alabama. This project showcases the spirit of regionalism and should have a huge impact on the region’s economy. For more information please visit this website: <http://mceda.org/default.aspx?id=992>.

## VIII. 2015 Activities and Services

### Projects & Programs Completed:

*Per the Scope of Work, the NARCOG EDD completed and/or is working on the following economic development projects and/or programs to develop, implement, revise, and/or replace the seven (7) goals and accompanying strategies identified in our regional 2012 CEDS during the annual reporting period beginning October 1, 2014 and ending September 30, 2015.\**

### Transportation Goal

- NARCOG continues to improve the Rural Planning Organization (RPO) rural transportation planning program and implementation of the FY15 Work Program activities including administration, GIS data management and mapping, reports, public involvement, and committee service – *Status: On-going*
- NARCOG is working on the update of the “Human Services and Coordinated Transportation Plan” (HSCTP) – *Status: Underway*
- Previously prepared and submitted an ARC grant application on behalf of the Lawrence County Commission for “County Roads Improvements” – *Funded in June 2015 (\$300,000/375,000)*

### Infrastructure Goal

- NARCOG administered and closed out the CDBG Grant for the Town of Hillsboro “Stormwater Drainage and Streets Improvements” project.
- NARCOG prepared and submitted a \$151,875 CDBG Urgent Needs grant on behalf of the Town of Eva for “Sewer System Repair and Improvements” – *Status: Funded*
- NARCOG continues to provide clearinghouse services in support of local water and sewer projects funded through the CWSRF and DWSRF programs – *Status: On-going*

### Economic Development Goal

- NARCOG is working on the 2015 CEDS Annual Report with the committee and economic development stakeholders – *Status: Underway*
- NARCOG is working on the “South Bank Economic Recovery” (SoBER) Program funded by a \$125,000 EDA Economic Adjustment Assistance Grant – *Status: Underway*
- NARCOG is working on an “Economic Development and Recovery Plan” for the Town of Courtland funded by a \$32,000 CDBG Planning Grant Application – *Status: Underway*
- NARCOG prepared and submitted a \$30,000 CDBG Planning grant on behalf of the Town of Falkville for a “Downtown Revitalization Plan” – *Status: Pending*
- NARCOG continues to successfully administer and market the Revolving Loan Fund (RLF) program (see Section D for more details) – *Status: On-going*
- NARCOG researched potential new economic development projects, funding opportunities, partnerships, and investigated IMCP program potential for Cullman/Morgan/Lawrence County.
- Community Assessments – *Status: Underway/On-going*
- Town Center Assessments – *Status: Underway/On-going - New Initiative*
  - Falkville & Town Creek (Completed)
- Provision of Technical Assistance to communities, grant research, program administration, etc.
- NARCOG continues to serve on the Alabama Association of Regional Council’s (AARC) Planning Task Force that is charged with coordinating and developing regional and statewide economic development and planning projects.
- NARCOG serves on the Alabama Communities of Excellence (ACE) Advisory Council

- NARCOG is a supporting partner with the Main Street Alabama program

#### **Tourism, Recreation, Cultural, and Arts Goal**

- Prepared and submitted a \$12,000 RC&D grant on behalf of the Morgan County BOE/Sparkman Elementary School for a “Pavilion & Sidewalks for Special Needs Playground Relocation” Project – *Status: Funded (\$2,600)*
- NARCOG prepared and submitted a \$35,000 (\$48,922.50) RTP grant on behalf of the Town of Eva for a “Trail Rehabilitation in Shorty Ryan Park” – *Status: Not Funded*
- NARCOG prepared and submitted a \$93,986 USDA FMPP grant for a “Regional Farmers Market Promotion Program” – *Status: Pending*

#### **Government and Finance Goal**

- NARCOG prepared and submitted a \$3,490 RC&D grant on behalf of the Town of Courtland for a “Town Hall Window Replacement” Project – *Status: Funded (\$2,600)*

#### **Education and Workforce Development Goal**

- NARCOG provided TA to the Cullman County Board of Education on an ARC grant application submitted in January for “Healthcare Sciences Program”: *Funded – (\$100,000/200,000)*
- NARCOG provided TA to the Decatur City Schools on an ARC grant application submitted in January for “1:1 9<sup>th</sup> Grade Digital Project”: *Funded – (\$100,000/441,000)*
- NARCOG provided TA to the Lawrence County Board of Education on an ARC grant application submitted in January for “1:1 Advance Placement program”: *Funded – (\$75,000/150,000)*
- NARCOG prepared and submitted a \$122,400 (\$170,000) USDA RBDG grant for a “Rural Wealth Building Partnership” – *Status: Not Funded*
- NARCOG prepared and submitted a \$3,000 RC&D grant on behalf of the Town of Eva for a “Outdoor Education Area” Project – *Status: Funded (\$2,500)*
- NARCOG provided TA to the Cullman County BOE, Decatur City Schools, Hartselle City Schools, Lawrence County BOE, and Morgan County BOE on ARC pre-applications – *Status: Pending*
- NARCOG prepared an ARC grant pre-application for the “Cook Museum of Natural Science”: *Pending – (\$300,000/150,000)*
- NARCOG attended various grant workshops, training and professional development conferences, planning commission meetings, county commission, and town council meetings within our Region and State.

#### **Quality of Life Goal**

- NARCOG prepared and submitted an ARC grant application submitted in January for the Town of Somerville “Farmers Market”: *Funded – (\$58,344/119,812)*
- NARCOG completed the “Headwaters Ryan Creek Watershed Management Plan”
- NARCOG prepared and submitted an ADEM 604(b) proposal for an “Bavar Creek - Ryan Creek Watershed Management Plan” – *Funded (\$15,000)*
- NARCOG prepared an ARC grant pre-application for “Healthcare and Wellness”: *Pending – (\$40,000/20,000)*

\* The identified projects and/or programs in this CEDS Annual Report is by no means inclusive of all economic development related efforts completed or underway in our region. Rather, this report represents an effort to provide our member governments and other interested parties the best available information to our knowledge. Furthermore, it is worth noting that while the above activities are grouped under the most appropriate CEDS goal, some of them could easily fit under another goal as well. If NARCOG can assist your community, agency, or organization, please contact Joey Hester, Director of Planning and Development, at (256) 355-4515.

## IX. Integration with Alabama’s Economic Development Priorities

In partnership with the AARC Planning Task Force, the NARCOG assisted with the preparation of the **Alabama CEDS** with funding from EDA and in-kind match support from ADECA. All twelve (12) Regions were awarded funding from EDA to update and enhance the previous report by developing benchmarking tools, creating a host website, and establishing a state advisory committee to further support economic development efforts in Alabama. The **Alabama CEDS** was completed in 2012 and is available to view and/or download at <http://ceds.alabama.gov/>. Additionally, the NARCOG has incorporated elements of **Accelerate Alabama** into the CEDS as appropriate. **Accelerate Alabama** is the state’s 3-year strategic plan for economic development unveiled in 2012.

### EDA Promotion and Development

The NARCOG uses our agency website to promote the region and its economic and community development resources. The *2012 CEDS and the subsequent Annual Reports* are available online at [www.narcomog.org](http://www.narcomog.org).

## X. Regional Vital Priority Projects and Local Projects

### 2015 Regional Vital Priority “Thematic” Projects Action Plan

The “Regional Vital Priority Projects” identified in 2012 are all “high priority” for the overall economic health of the region. However, by their very nature they are primarily long-term projects. *The CEDS Strategy Committee recognized that the majority of the projects were infrastructure related and decided to group them under six (6) broad “Thematic” goals as specific objectives to create an “Action Plan” for implementation. IT’S IMPORTANT TO NOTE THAT THESE PROJECTS ARE NOT RANKED IN ORDER.*

### Goals & Objectives

#### Goal I: Improve the regional highway transportation system

- a) Widen I-65 from Blount/Cullman County line to Tennessee
- b) Widen Alabama Highway 157 from U.S. 31 to Alabama Highway 69 in Cullman
- c) Widen U.S. 278 from downtown Cullman to Alabama Highway 157
- d) Widen and re-align Alabama Highway 36 from I-65 to U.S. 31 in Hartselle
- e) Support controlled access/capacity improvements on Alabama Highway 20 from I-65 to U.S. 31 in Decatur
- f) Construct Veteran’s Parkway (Decatur-Hartselle Bypass)

**Goal II: Improve regional rail transportation system**

- a) Increase the north/south capacity of the CSX railway
- b) Develop a regional intermodal railyard (inland port) in the Falkville/Lacon/Hanceville area

**Goal III: Expand and upgrade regional water and sewer infrastructure**

- a) Increase capacity of the WWTP in Hartselle
- b) Support the Duck River Reservoir Project
- c) Explore a 2<sup>nd</sup> source of potable water for Morgan County

**Goal IV: Improve regional air & water transportation service**

- a) Pursue & support Folsom Field improvements
- b) Pursue & support Hartselle-Morgan County Regional Airport improvements
- c) Pursue & support Courtland Airbase improvements
- d) Support Decatur Port upgrades
- e) Support Tenn-Tom Waterway improvements

**Goal V: Support development of Industrial Parks**

- a) Continued development of the “Morgan Center Business Park” by increasing infrastructure capacity & marketing
- b) Seek additional land for an industrial park in Cullman County
- c) Build a 10,000 SF speculative building at the Courtland Airbase

**Goal VI: Improve regional education & workforce development**

- a) Support the completion of the Alabama Robotics Technology Park (Phase 3)
- b) Support “Career Coaches” Initiative @ 2-year colleges

## 2015 Regional Vital Priority “Thematic” Projects Implementation Matrix

The identified “Regional Vital Priority Projects” were then placed into an implementation matrix to provide more details in terms of estimated cost, potential funding sources, responsible parties, performance measures, timeframe, and status. The matrix is intended as a tool to be used by the project champions to assist and direct in the implementation of the projects.

2015 Regional Vital Priority Projects Implementation Matrix						
HIGHWAY TRANSPORTATION PROJECTS/PROGRAMS*	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Widen Alabama Highway 157 from U.S. 31 to Alabama Highway 69	\$30M	Federal, State, Local	Cullman, ALDOT, RPO	PE, ROW acquisition, and construction	MT	Underway
Widen U.S. 278 from downtown Cullman to Alabama Highway 157	N/A	Federal, State, Local	Cullman, ALDOT, RPO	PE, ROW acquisition, and construction	MT	Underway
Widen and re-align Alabama Highway 36 from I-65 to U.S. 31 in Hartselle	\$7M	Federal, State, Local	ALDOT, MPO	PE, ROW acquisition, and construction	MT	Underway
Support controlled access/capacity improvements on Alabama Highway 20 from I-65 to U.S. 31	N/A	Federal, State, Local	Decatur, ALDOT, MPO	PE, ROW acquisition, and construction	MT	Underway, Access Mgt. Plan Adopted
Widen I-65 from Blount/Cullman line to Tennessee	N/A	Federal, State, Local	Region, ALDOT, MPO	PE, ROW acquisition, and construction	LT	Not started
Construct Veteran’s Parkway (Decatur-Hartselle Bypass)	N/A	Federal, State, Local	Region, ALDOT, MPO	PE, ROW acquisition, and construction	LT	Not started
RAILWAY TRANSPORTATION PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Increase North/South capacity on CSX railroad	N/A	CSX, Federal, State, Local	Region	N/A	LT	Not started
Develop a regional intermodal rail yard (inland port) in the Falkville/Lacon/Hanceville	N/A	CSX, Federal, State, Local	Region	N/A	LT	Not started
WATER & SEWER INFRASTRUCTURE PROJECTS/PROGRAMS**	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Increase WWTP capacity in Hartselle	\$8.5M	ARC, EDA, USDA, local	Hartselle	Grant submittals, construction	ST	On-going
Support Duck River Reservoir Project in Cullman County*	N/A	ADEM SRLF, ARC, EDA, USDA, EPA, Bonds, local	Cullman, Cullman County	Grant submittals, construction	MT	Underway
Explore a 2 <sup>nd</sup> source of potable water for Morgan County	N/A	Bond, local	Water Authority, Morgan County	Locate source	MT	Not started
AIR & WATER TRANSPORTATION PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Pursue Folsom Field improvements (Aircraft hangar, etc.)	\$560K	FAA, ALDOT, local	Cullman, Cullman County	Grant submittal, construction	ST	On-going
Hartselle-Morgan County Regional Airport improvements	N/A	FAA, ALDOT, local	Hartselle, Morgan County	Grant submittals, construction	ST	On-going
Courtland Airbase improvements	N/A	FAA, ALDOT, local	Lawrence County, IDB, Courtland	Grant submittals, construction	MT	Not started
Support Decatur Port upgrades	N/A	Federal, State, local	Decatur, Morgan County	Grant submittals, construction	MT	Not started
Support Tenn-Tom Waterway improvements	N/A	Federal, State	Region	Construction	LT	Not started

## 2015 Regional Vital Priority Projects Implementation Matrix

HIGHWAY TRANSPORTATION PROJECTS/PROGRAMS*	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
<b>INDUSTRIAL PARK PROJECTS/PROGRAMS**</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
Continued Development of Morgan Center Business Park	N/A	ARC, EDA, USDA, local	Regional Park Authority	Construction, Recruitment	ST	On-going
Seek additional land for a new industrial park in Cullman	N/A	Local	Cullman, Cullman County	Acquire property	ST	On-going
Build 10,000 SF speculative building @ Courtland Airbase	N/A	USDA, ARC, EDA, local	Lawrence County, Courtland, IDB	Grant submittals, construction	MT	Not started
<b>EDUCATION &amp; WORKFORCE PROJECTS/PROGRAMS</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
Support the completion of the Robotics Technology Park @ Calhoun Community College	\$71M	ARC, EDA, USDA, State	Region, AIDT	Construction	ST	Phase 3; Not started
Support the "Career Coaches" initiative at 2-year colleges	N/A	Federal, State	Region, GOWD Region 2, State BOE	Secure federal and State funding	ST	Underway \$600,000 state funding secured

N/A = Not Available (undetermined)      \* Time Frame: ST (Short Term) = 0 - 2 years; MT (Mid Term) = 3 - 5 years; LT (Long Term) = 5+ years, Ongoing, Annual

\*More detailed information on highway transportation projects can be found in either the NARCOG MPO or State's Long Range Transportation Plan (LRTP) or Transportation Improvements Plan (TIP)

\*\*ARC & EDA funding eligibility requires a commitment of jobs creation and private investment by an industry

Also, during this year’s planning process, the CEDS Strategy Committee and regional stakeholders were provided an opportunity to review both the “*strategic regional and local projects*” that were included in the 2012 CEDS and provide “*status input*” on existing projects and new projects through emails, phone calls, etc. The tables provided on the following pages are the economic development programs and projects identified for the NARCOG EDD by the CEDS Strategy Committee and regional stakeholders in the 2012 CEDS along with programs and projects newly identified and/or completed in between 2012 - 2015. Local projects are alphabetized by County and Municipality.

### STRATEGIC REGIONAL PROJECTS

<b>INFRASTRUCTURE PROJECTS/PROGRAMS</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
Consider development of a county-wide sewer system in the region	N/A	ADECA, CDBG, EDA, ARC, USDA, State, Local	Region	Study and Grant Submittal	LT	Not Started
Seek funding to update each county’s solid waste management plan	N/A	ADEM, ARC, State, Local	Region	Grant Submittal	MT	Not Started
Review, plan and design of innovative sewer system for use in rural area of the region	N/A	ADECA, CDBG, EDA, EPA, ADEM, ARC, USDA, State, Local	Region	Study and Grant Submittal	MT	Not Started
<b>QUALITY OF LIFE PROJECTS/PROGRAMS</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
North Alabama Agri-plex	N/A	State, Local	Region	Construction	ST	Underway
Identify and remove illegal dumps in the region	N/A	ADEM, State, Local	Region	Cleaner region	MT	On-going
Inventory of existing historic sites	N/A	AHC, State, Local	Region	Complete historic inventory	MT	Underway
Directional signage on major routes to tourist attractions	N/A	ALDOT, State, Local	Region	New signage	MT	On-going
Develop county-wide neighborhood watch programs	N/A	Local	Region	Less crime	ST	On-going
Assist retired persons in updating employment skills	N/A	State, Local	Region	Increase in skilled retired persons	ST	On-going
Develop efforts for county-wide recreation programs utilizing all available sites	N/A	ADECA, LWCF, Local	Region (rural areas)	Program development	MT	On-going
<b>EDUCATION &amp; WORKFORCE PROJECTS/PROGRAMS</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
Conduct an inventory of workforce training needs for industry in the area	N/A	ADECA, EDA, ARC, USDA, State, Local	Region	Workforce training study	MT	On-going



**STRATEGIC REGIONAL PROJECTS  
2013-15 NEW & COMPLETED PROJECTS**

<b>PROJECTS/PROGRAMS</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
Downtown Marketing and Promotion	N/A	ARC, AMLTA, Chambers, Local	AMLTA, Chambers, Local	Marketing Program & Brochure, etc.	ST	On-going
Regional Economic Recovery & Resiliency Report	\$125K	EDA STP, Local	NARCOG	Planning, TA, and Report	ST	Complete
Human Services Coordinated Transportation Plan	\$20K	ALDOT	NARCOG	Planning Report	ST	Complete
South Bank Economic Recovery Program	\$125K	EDA EAA, Local	NARCOG	Planning Report	ST	Underway
Rural Wealth Building Partnership	\$170K	USDA RBDG, Local	NARCOG, DMEC	Grant submission	ST	Not Funded
Regional Farmers Market Promotion Program	\$94K	USDA FMPP, Local	NARCOG	Grant submission	ST	Pending

## STRATEGIC LOCAL PROJECTS

### CULLMAN COUNTY

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Widen Highway 157 from US31 to SR69, Bridges over Lake Catoma and CSX RR	\$24.9M	ALDOT	Cullman, Cullman County	Construction, utilities	ST	Underway
Widen US 278 from 4 <sup>th</sup> Avenue East to Highway 69 intersection	\$1.7M	ALDOT	Cullman	PE, ROW acquisition, and construction	MT	Underway
I-65 Interchange at County Road 222	\$12.7M	ALDOT	Cullman, Cullman County, Good Hope	ROW acquisition, utilities, and construction	MT	Underway
Seek funding to increase sewer treatment capacity to handle industrial discharge	N/A	ADEM, CDBG, EDA, ARC, USDA, State, Local	Cullman County	Grant Submittal	LT	Not Started
Upgrade county water system, replace inadequate size line	N/A	ADEM, CDBG, USDA, State, Local	Cullman County	Grant Submittal	LT	Not Started
Continue support of the development of the Duck River water project	N/A	CDBG, ARC, EDA, EPA, USDA, State, Local	Cullman, Cullman County, Independent Water Systems	Grant Submittals, construction (environmental complete)	LT	Underway
Increase and up-grade water line size for fire hydrants	N/A	CDBG, ARC, USDA, State, Local	Cullman County	Grant Submittal	LT	Not Started
Up-grade county parks	N/A	CDBG, LWCF, RTP, State, Local	Cullman County	Grant Submittal	LT	On-going
Identify and locate Indian and Civil War sites	N/A	AHC, State, Local	Cullman County	Complete study	MT	On-going
Hanceville Expressway from I-65 @ Dodge City to US Highway 31	N/A	ALDOT	Cullman County, Dodge City, Hanceville	Feasibility Study, PE Design, ROW acquisition, Construction, RPO, STIP	LT	Not Started
Additional N & S lanes from SR69 to US278	N/A	ALDOT	Cullman County	RPO, STIP	ST	Not Started
Construct 2-lanes on US 278 from eastern city limits of Holly Pond to Blount County line	N/A	ALDOT	Cullman County	RPO, STIP	ST	Not Started
Continue US 31 Streetscape Downtown	N/A	ALDOT, Local	Cullman	Grant Submittal, Construction	ST	Underway
Extend water lines to River Park	N/A	ADEM, CDBG, ARC, USDA, local	Garden City	Grant Submittal	ST	Not Started
Expand sewer system to River Park	N/A	CDBG, ARC, EDA, USDA, local	Garden City	Grant Submittal	MT	Not Started
Install new and replace old stormwater drainage system	N/A	CDBG, ARC, USDA, local	Garden City	Grant Submittal	ST	Not Started
Rehab sewer manholes	N/A	CDBG, ARC, USDA, local	Garden City	Grant Submittal	MT	Not Started
Widen State Highway 69 Bridge @ I-65 Interchange	N/A	ALDOT, Local	Good Hope, RPO	Getting on SLRP, STIP	MT-LT	Not Started
Re-establish Commercial Business District	N/A	Local	Good Hope	N/A	ST	Not Started
Pursue ACE Certification	N/A	Local	Hanceville	Submit, Selection, Complete Phase 1-3	ST	Not Started
Sidewalks on Hwy. 31 from Downtown to WSCC	\$206,000	ALDOT, Local	Hanceville	Grant Submittal, construction	ST	On-going

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Mud Creek Greenway	N/A	ALDOT, RTP, LWCF, Local	Hanceville	Grant Submittal, construction	ST	Underway
Replace Bridge over Culpepper Creek on US 278 West	N/A	ALDOT	Cullman County	PE, Design, Construction	ST	Not Started
Bridge Rail Retrofit over Crooked Creek on US 278W	\$667,000	ALDOT	Cullman County	PE, Design, Construction	ST	Not Started
Gateway Signage	\$4,000	APCO, Local	Cullman, NARCOG	Grant Submittal	ST	Not Started
Community Park	N/A	LWCF, Local	Fairview	Grant Submittal	ST	Not Started
Sewer Improvements	\$12M	CDBG, EDA, ARC, EPA, USDA, Local	Hanceville	CDBG Grant Submittal (phase 1&2)	ST	Underway
CSX improvements (rail yard expansion & allow turnouts for industrial projects)	N/A	CSX, Federal, State, Local	Cullman County, Morgan County, municipalities	-	ST	Not Started
Identify & acquire new industrial land	N/A	Local	Cullman County, municipalities	-	ST	On-going
Replace bridge on Eva Road @ Cullman HS	\$2.2M	ALDOT, Local	Cullman	-	ST	Not Started
Replace bridge @ Larkwood	N/A	Local	Cullman	-	MT	Not Started
Stormwater Drainage	N/A	CDBG, Local	South Vinemont	Grant Submittal	ST	On-going
US Hwy. 31 center turn lane project	N/A	ALDOT, FHWA, local	South Vinemont	PE, construction	ST	Underway
ARCE: Incubator Building @ WSCC	\$5.4M	ADECA, ARC, ADC, EDA, Innovation, Non-profits, WSCC, Local	WSCC, Cullman County, Cullman, Hanceville, ED Agencies	Grant Submittal, design, construction	ST	Underway
Parking deck @WSCC	N/A	-	WSCC	Grant Submittal	ST	-
Career Coaches @ WSCC to work w/HS seniors	N/A	ARC, Local	WSCC, CCBOE	Grants	ST	On-going
Road improvements	N/A	County, local	Colony	Construction	ST	Underway
Street lights	N/A	ADECA, County, local	Colony	Grant Submittal	MT	Not Started
Traffic signal/caution light	N/A	ALDOT, County, Local	Colony	Installation	ST	Not Started
Long Term Recovery for Cullman	N/A	FEMA, ADECA, Local	Cullman	Development & Adoption	ST	Underway
Continue recruitment of commercial, retail, and industrial park projects	N/A	ADECA, ARC, ADC, EDA, USDA, RLF, Incentives, Local	Cullman	Construction, Ground Breaking	ST-LT	On-going
Recruit a downtown hotel and lofts	N/A	Private, Incentives, local	Cullman	Construction, Ground Breaking	ST	Not Started
Attract & support festivals & concerts	N/A	Local	Cullman	Tourism - economic development impacts	ST-LT	On-going
Develop Business Incentive Program	N/A	Local	Cullman	New businesses & industries, jobs	ST	Not Started
Sidewalks/Pedestrian crosswalks along Hwy. 69	N/A	ALDOT, Local	Dodge City	Grant submittal, construction	ST	Not Started
Access roads along Hwy. 69	N/A	ALDOT, Local	Dodge City	Grant submittal, construction	MT	Underway
Access road	\$150,000	ADECA, Local	Fairview	Construction	ST	Underway
Sewer Extension (Lindsey Road)	N/A	ADECA, local	Good Hope	CDBG Grant Submittal	ST	Underway
Update Comprehensive Plan	N/A	Alabama A&M, NARCOG	Good Hope	Preparation, adoption	ST	Underway
Develop a mixed use town center (retail, restaurants, municipal, residential)	N/A	Private, local	Good Hope	Design, recruiting, construction	ST/MT	On Hold

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
I-65 Exit 304 interchange improvements/widening	N/A	FHWA, ALDOT, local	Good Hope	PE, design, construction	LT	Not Started
Intersection realignment/improvements (Hwy. 69/Super Saver Road)	N/A	ALDOT, local	Good Hope	PE, design, construction	ST/MT	Not Started
Improve Hwy. 91 from US Hwy. 31 in Hanceville to Holly Pond	N/A	ALDOT, Local	Cullman County, Hanceville, Holly Pond	PE, design, construction	MT	Not Started
US Hwy. 31 widening project from HS road to CR 1223	N/A	ALDOT, FHWA, local	South Vinemont	PE, design, construction	LT	Not Started
Multi-use trail @ Sports Complex	N/A	LWCF, RTP, Local	South Vinemont	PE, design, construction	MT	Not Started
Amphitheatre @ Sports Complex	N/A	LWCF, Local	South Vinemont	PE, design, construction	LT	Not Started
Community Center	N/A	CDBG CE, Local	South Vinemont	PE, design, construction	LT	Not Started
Recruit commercial/retail/industrial development	N/A	Local	South Vinemont	New businesses & industries, jobs	ST - LT	Not Started
Small Town Design Initiative (STDI)	\$12,000	Local, NARCOG	West Point	Design Charrette, preparation	ST	Not Started
Community park & Recreation Complex	N/A	LWCF, RTP, CDBG, Local	West Point	Design, grant submittals, construction	MT	Not Started
New Municipal Complex	N/A	USDA, Local	West Point	Design, grant/loan submittals, construction	MT	Not Started

N/A = Not Available (undetermined)

\* Time Frame: ST (Short Term) = 0 - 2 years; MT (Mid Term) = 3 - 5 years; LT (Long Term) = 5+ years, Ongoing, Annual

**CULLMAN COUNTY**  
**2013-15 NEW & COMPLETED PROJECTS**

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
I-65 Safety Improvements	\$2.05M	ALDOT	Cullman County	Construction	MT	Underway
I-65 Resurface from Hurricane Creek to SR36	\$7.72M	ALDOT	Cullman County	Construction	ST	Underway
Install automated weather observation system @ Folsom Field	\$86,000	ALDOT	Cullman County	Aeronautics	ST	Not Started
Construct emergency generator for the District Four I-65 Rest Area	\$90,000	ALDOT	Cullman County	Construction	ST	Not Started
Rehabilitate Apron & Taxiway @ Folsom Field	\$909,000	ALDOT	Cullman County	Aeronautics	ST	Not Started
Curb and ramp installation on state routes at various locations in Cullman County	\$274,000	ALDOT	Cullman County	Preliminary engineering	MT	Underway
US-278 from 4 lane West of Duck River to West City Limits of Holly Pond (Grade, Drain, Base, Pave & Brg)	\$526,000	ALDOT	Cullman County	Preliminary Engineering	ST	Not Started
Replace bridge on SR-74 over Brindley Creek	\$1.6M	ALDOT	Cullman County	Construction	ST	Not Started
Replace bridge on SR-91 over Broglen Creek	\$5.6M	ALDOT	Cullman County	Utilities, Construction	ST	Complete
Headwaters Ryan Creek Watershed Management Plan	\$15K	ADEM	Cullman County	Plan	ST	Complete
Bavar-Ryan Creek Watershed Management Plan	\$15K	ADEM	Cullman County	Plan	ST	Approved
SR67 Replace Bridge over Mulberry Fork of Warrior River	\$5.6M	ALDOT	Cullman County	RPO, STIP, utilities and construction	ST	Complete
SR69 Replace Bridge over Sipsey Fork of Warrior River	N/A	ALDOT	Cullman County	RPO, STIP	ST	Complete
Health Sciences Building @WSCC	\$1.2	N/A	WSCC	Grant Submittal, Design, Construction	ST	Complete
International Bass Hall of Fame Museum & Civic Center	\$17M	Local	Cullman City/County	Fund raising, Construction	ST	Not Started
Resurfacing and Improvements to Trade Dr. and shoulders from 24 <sup>th</sup> St to end of access road to benefit Rehau, Inc	\$148,000	ALDOT	Cullman	Construction	ST	Complete
Construct Access Road from SR157 to Cullman Industrial Park V	N/A	ALDOT, ARC, EDA, CDBG, Local	Cullman	Grant Submittal	ST	Complete
Establish Facade Grant Program	\$7.5M	Local	Cullman	Building Improvements	ST-LT	Complete
Traffic Signal on Hwy. 69	N/A	ALDOT, Local	Dodge City	Traffic Study, approval, installation	ST	Complete
Water System Improvements	\$301,000	CDBG, local	Garden City	CDBG Grant Re-Submittal	MT	Complete

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Sewer Improvements Super Saver Road & CR 222	N/A	CDBG ED, Local	Good Hope	Design, grant submittal, construction	ST	Approved
City Center Design Charrette	\$40,000	ARC, Local	Good Hope	Grant submittal, Design	ST	Not Started
Design/Facade Guidelines	N/A	Local	Good Hope	Preparation, adoption	ST	Complete
Improve CR438 from CR222 to CR447 at Good Hope Town Limits	\$125,000	ALDOT	Good Hope	Construction	ST	Complete
Furnish and install pedestrian signal heads at the intersection of SR-31 at College Dr.	\$13,000	ALDOT, Local	Hanceville	Construction	ST	Complete
Traffic Lights @ WSCC	N/A	ALDOT, Local	Hanceville, WSCC	Installation	ST	Complete
Comprehensive Plan Update	\$30,000	Local	Hanceville	Plan development & adoption	ST	Not Started
Build and Environmental Education Center & Program	N/A	RC&D's, Cullman County BOE, Local	Hanceville	Design, grant submittal, construction	ST	Not Started
Establish a Wetland Mitigation Bank	N/A	Forever Wild, Nature Conservancy, LWCF, Local	Hanceville, RC&D's	Grant submittal, property purchase	ST	Not Started
Hwy 31 Sidewalks & Landscaping @ WSCC	\$154,000	FHWA, ALDOT, Local	Hanceville	TCSP Grant Submittal	ST	Complete
Municipal Sports Complex – football & soccer fields	N/A	LWCF, Local	South Vinemont	Design, cost estimate, Grant Submittal	MT	Not Started
Municipal Sports Complex	\$392,000	CDBG, Local	South Vinemont	CDBG Grant Re-Submittal (funded)	ST	Complete
Regional Industrial Training Center	\$4-5M	ARC, State, Institutional	WSCC, Cullman City/County, ED Agencies	Design, Construction	MT	Not Started
Manufacturing Training Facility	\$2.5M	State, Federal, Local	WSCC	Construction	MT	Not Started
Installation of advanced warning flashers on SR-157 at approaches to CR1242 in the Town of West Point	\$18,000	ALDOT	West Point	Construction	ST	Completed
I-65 Rehabilitate from Blount County line to South of new CR-222 interchange	\$12.3M	ALDOT	Cullman County	Preliminary Engineering, Construction	MT	Underway
I-65 Median crossover protection	\$2.4M	ALDOT	Cullman County	Construction	ST	Complete
Install traffic control signal at intersection of US-31 and North access at WSCC	N/A	ALDOT	Hanceville, Cullman County	Construction	ST	Underway
SR-157 Additional lanes and bridges from SR-69 to East of SR-3 North of Cullman	\$24.9M	ALDOT	Cullman County	Utilities, Construction	MT	Not Started
SR-69 Additional lanes from 4 <sup>th</sup> Ave West of Eight Mile Creek to intersection of SR-69 and US-278	\$1.7M	ALDOT	Cullman County	Right Of Way	ST	Not Started
SR-74 Repair corrugated metal pipe on bridge culverts	\$500,000	ALDOT	Cullman County	Maintenance, Construction	ST	Not Started

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Sidewalks to schools on N.E. College Dr, N.E. Blountsville St, Dean Ave N.E.,	\$134,000	ALDOT	Hanceville	Construction	ST	Underway
Streets	\$246,849	CDBG, Local	Cullman County	Grant Submittal	ST	Pending
Sewer/Water/Drainage	\$450,000	CDBG, Local	Cullman	Grant Submittal	ST	Funded
Senior Center	\$250,000	CDBG, Local	Fairview	Grant Submittal	ST	Funded
Facility Renovation	\$174,781	CDBG, Local	Holly Pond	Grant Submittal	ST	Pending
Recreation	\$175,771	CDBG, Local	South Vinemont	Grant Submittal	ST	Pending
Establish Downtown Development Incentive Partnership	N/A	NARCOG RLF, Local	Cullman	Building Improvements	ST-LT	Underway
I-65 at SR-157; Replace concrete pavement at Exit 310, add turn lane	\$1.14M	ALDOT	Cullman	Preliminary Engineering, Construction	ST	Underway
CR-1272 Resurface from SR-74 to SR-67	\$197,000	ALDOT	Cullman County	Construction	ST	Not Started

**LAWRENCE COUNTY**

<b>PROJECTS/PROGRAMS</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
Up-grade water lines in rural Lawrence County	N/A	ADECA, CDBG, ARC, USDA, State, Local	Lawrence County	Grant Submittal	LT	N/A
Up-grade existing parks and develop additional activities for youth	N/A	LWCF, State, Local	Lawrence County	Grant Submittal	ST	On-going
Infrastructure (rail spur) improvements to Mallard Fox West Industrial Park	N/A	ARC, CDBG, EDA, Local, Private	Lawrence County, IDB	Grant Submittal	ST	Not Started
SR20/72 Replace Bridges over Mallard Creek	\$54.8M	FHWA, ALDOT	Lawrence County, Hillsboro	Utilities, ROW acquisition, and construction	MT	Underway
Water & Sewer Improvements	N/A	CDBG, Local	ELWMWA, Courtland	Grant Submittal	ST	On-going
New collector and interceptor sewers	\$100,000	USDA, CDBG, State, Local	Moulton	Grant Submittal	MT	N/A
Dredge out lagoon and construct additional sewer and disposal facility	\$500,000	USDA, CDBG, ARC, State, Local	Moulton	Grant Submittal	MT	N/A
Infiltration and inflow correction	\$1,345M	USDA, CDBG, ARC, State, Local	Moulton	Grant Submittal	ST	N/A
Replacement and rehabilitation of sewers	\$1,250M	USDA, CDBG, State, Local	Moulton	Grant Submittal	LT	N/A
Drainage Improvements	\$500,000	USDA, CDBG, State, Local	Moulton	Grant Submittal	ST	Pending
Overpass @ AL HWYs 24 & 157	N/A	ALDOT, ARC, State, Local	Moulton	PE, ROW acquisition, and construction	ST	Not Started
Relocation of AL HWY 33 from Wren to AL HWY 157	N/A	ALDOT, State, Local	Moulton	PE, ROW acquisition, and construction	ST	N/A
Community Park	N/A	RC&D, Local	North Courtland	Grant Submittal, construction	ST	Underway
Community Center	N/A	CDBG, Local	North Courtland	Grant Submittal	ST	Not Started
Water & Sewer Improvements	\$500,000	CDBG, Local	ELWMWA, North Courtland	Grant Submittal	ST	Not Started
Comprehensive or Downtown Plan	\$30,000	CDBG/Local	Town Creek	Grant Submittal	ST	Not Started
Extend/rehab runways 13/31 to 6,500ft @ Courtland Airbase	\$4-5M	CDBG, EDA, ARC, ADECA, USDA, Local	Courtland	Pre-engineering, Grant Submittal	ST	Underway
Construct 60,00SF spec building	N/A	CDBG, EDA, ARC, USDA, Local	Moulton, Lawrence County	Grant Submittal	MT	Not Started
Bankhead Center for Research and Education	\$5.2M	ADECA, A&M, ARC, Forever Wild, ADEM, LWCF, Local	Nature Conservancy, BCRC, Lawrence County	Land Acquisition (130a. \$500,000), Grant submittal, construction	MT	Not Started
Establish a Pilot Senior/community center	N/A	ADSS, AMRV RC&D, CDBG, Local	Hillsboro	Grant Submittals, construction	ST	Underway
New Municipal Complex @ old Hillsboro Elementary	N/A	USDA, Local	Hillsboro	Grant Submittal, construction	ST	Not Started
Park Improvements	N/A	AMRV RC&D, LWCF, RTP, Local	Hillsboro	Grant Submittals, construction	ST	On-going
Demolish historic/dilapidated TVA school	N/A	AMRV RC&D, USDA, AHC, Local	Hillsboro	Grant Submittals, construction	ST	Planning Stage
Establish a Planning Commission	N/A	Local	Hillsboro	Adopt Ordinance	ST	Not Started



PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Develop a Zoning Ordinance/Sub Regs	N/A	Local	Hillsboro	Draft, Public hearings, Adoption	ST	Not Started
Water System Improvements	N/A	CDBG, ADEM, EPA, WMELWSA	North Courtland, WMELWSA	Re-submit grant application	MT/LT	Not Started
Municipal Complex	N/A	USDA, Local	North Courtland	Grant Submittal, construction	ST	Underway
Street resurfacing/stormwater drainage improvements	N/A	CDBG, ADEM, EPA, FEMA	North Courtland	Grant Submittal, construction	MT	Not Started
New Fire Station	N/A	CDBG, USDA, Local	Town Creek	Grant Submittal, fundraising, construction	ST	Planning stage
Explore adaptive reuse/renovation of old Hazelwood High School	N/A	CDBG, USDA, ARC, EDA, Local	Town Creek	Grant Submittal, fundraising, construction	ST	Not Started
Jesse Owens Museum & Park – Feasibility Study	N/A	CDBG, ARC, Local	Lawrence County	Grant Submittal, fundraising	ST	Not Started
Electrical system improvements	N/A	CDBG, USDA, ARC, Local	Courtland	Grant Submittal, fundraising, construction	ST	Not Started

N/A = Not Available (undetermined)

\* Time Frame: ST (Short Term) = 0 - 2 years; MT (Mid Term) = 3 - 5 years; LT (Long Term) = 5+ years, Ongoing, Annual

**LAWRENCE COUNTY  
2013-15 NEW & COMPLETED PROJECTS**

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Road Resurfacing	\$2.08M	ALDOT	Lawrence County	Construction	ST	Underway
Road Improvements (debris removal damage)	\$300,000	ARC, Local	Lawrence County	Grant submittal, Construction	ST	Underway
Speake Greenhouse	\$8,000	RC&D, SEED, Local	Lawrence County, LCBOE	construction	ST	Complete
School System AP Program Enhancements and Support	\$150,000	ARC, Local	Lawrence County BOE	Grant submittal	ST	Approved
A.W. Todd Lawrence County Coliseum Improvements	N/A	ARC, Local	Lawrence County, Moulton	Grant submittal, Construction	ST	Not Started
Infrastructure (access road) improvements to Mallard Fox West Industrial Park	\$8M	ALDOT, CDBG, ARC, EDA, USDA, Local	Lawrence County, IDB	Grant Submittal	ST	Complete
Support Muscle Shoals National Heritage Area	\$300,000	ADECA, ARC, EDA, NPS, Local, Private	Lawrence County, NARCOG	Management Plan	LT	Complete
SR20/72 Replace Bridges over Fox Creek	\$7.5M	FHWA, ALDOT	Lawrence County, Hillsboro	Utilities, construction	ST	Complete
Railroad crossing improvement at Norfolk/Southern RR at Monroe St.	\$227,000	ALDOT	Courtland	Construction	ST	Complete
Railroad crossing improvement at Norfolk/Southern RR at Church St.	\$249,000	ALDOT	Town Creek	Construction	ST	Not Started
Economic Development & Recovery Program	\$32,000	CDBG, Local	Courtland	Grant Submittal	ST	Underway
Replace windows @ town hall	\$3,500	RC&D, Local	Courtland	Grant Submittal	ST	Funded
Underground utilities in Downtown	N/A	APCO, TVA, Local	Courtland	Construction	MT	Not Started
Roy Coffey Park Improvements	N/A	LWCF, RTP, RC&D, Local	Courtland	Design, Grant submittal, Construction	ST	Not Started
Develop Zoning Ordinance & Map	N/A	Local	Courtland, NARCOG	Adoption	ST	Underway
Replace bridge over Big Nance Creek and relief structure over RR in Courtland on Jefferson Street	\$1.23M	ALDOT, FHWA	Courtland	Preliminary Engineering, Construction	ST	Underway
Extension of Mallard-Fox West Industrial Park access road to benefit Independence Tube	\$898,000	ALDOT	Hillsboro/Lawrence County	Construction	ST	Complete
Stormwater Drainage Improvements (Davis Street)	\$350,000	CDBG	Hillsboro	Construction	ST	Complete
Construction of turn lanes on SR-20 to serve Mallard-Fox West Industrial Park	\$791,000	ALDOT	Hillsboro	Construction	ST	Complete
Downtown Streetscape & Sidewalks	N/A	ALDOT, Local	Moulton	Grant Submittal	ST	Complete

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
New Volunteer Fire Department	\$250,000	CDBG, Local	North Courtland	Grant Submittal, fundraising, construction	ST	Underway
Sewer Improvements	\$400,000	CDBG/Local	Town Creek	Grant Submittal	ST	Complete
Downtown Sidewalks/Streetscape Improvements	N/A	ALDOT TAP, Local	Town Creek	Grant Submittal, construction	ST	Not Started
Town Center Assessment	N/A	N/A	NARCOG, Town Creek	Report	ST	Complete
Re-establish HUB Zone	N/A	Local	Town Creek	Re-establishment	MT	Not Started
Replace Bridges: CR-136 over Finney Branch; CR-165 over Stream; CR-330 over Gray Branch; CR-23 over Borden Branch; CR-377 over Mallard Creek; CR-245 over stream; CR-222 over unnamed creek	\$464,000	ALDOT	Lawrence County	Preliminary Engineering, Construction	MT	Not Started
Replace Bridge CR-141 over Wolf Creek	\$298,000	ALDOT	Lawrence County	Preliminary Engineering, Construction	ST	Underway
Replace Bridge CR-187 over Buck Branch	\$455,000	ALDOT	Lawrence County	Preliminary Engineering, Construction	ST	Not Started
Replace Bridge CR-593 over Big Nance Creek	\$1M	ALDOT	Lawrence County	Preliminary Engineering, Construction	ST	Not Started
Add curb ramps to existing sidewalks or repairs to curb ramps at various locations in Lawrence County	\$463,000	ALDOT	Lawrence County	Preliminary Engineering, Construction	MT	Underway
Sidewalks along Court Street from East Street to SR-157	\$386,000	ALDOT, Local	Lawrence County	Preliminary Engineering, Construction	ST	Underway
Replace Bridge SR-101 over Big Nance Creek	\$4.2M	ALDOT	Lawrence County	Preliminary Engineering, Right Of Way, Utilities, Construction	MT	Not Started
SR-924 Decatur Northern Bypass Toll Bridge from SR-20 to SR-24	\$500,000	ALDOT	Lawrence County	Preliminary Engineering	ST	Underway
Rehabilitate CR-70 and CR-71	\$417,000	ALDOT	Lawrence County	Construction	ST	Not Started
Replace Bridges on CR-150	N/A	N/A	Lawrence County	Construction	ST	Underway

**MORGAN COUNTY**

<b>PROJECTS/PROGRAMS</b>	<b>EST. COST</b>	<b>POTENTIAL FUNDING SOURCE (grant/loan/cash)</b>	<b>RESPONSIBILITY (project champion)</b>	<b>PERFORMANCE MEASURES</b>	<b>TIME FRAME*</b>	<b>STATUS</b>
Construct Outer Beltline between Decatur and Hartselle (Veterans Parkway)	N/A	ALDOT, State, Local	Decatur/Hartselle	PE, ROW acquisition, and construction	LT	Not Started
Four lane Highway 67 from Priceville east to Highway 231	N/A	ALDOT, State, Local	Morgan County	PE, ROW acquisition, and construction	LT	On-going
Train Depot renovation	\$720,000	ALDOT, Local	Decatur	Construction	ST	Underway
Decatur Commons Business Park	N/A	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Highway 20 - 17,300 LF pipe installation	\$1.3M	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Starkey - 2,400 LF pipe installation	\$76,800	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
TVA Road - 1,200 LF pipe installation	\$38,400	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Minor Hill - 1,200 LF pipe installation	\$38,400	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Pine Circle West - 500 LF pipe installation	\$16,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Mitchell Pines - 700 LF pipe installation	\$22,400	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Deer Springs - 2,200 LF pipe installation	\$70,400	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Fox Run - 1,200 LF pipe installation	\$38,400	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Roland Drive - 2,200 LF pipe installation	\$70,400	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Marsha N. of Oak - 6,800 LF pipe installation	\$340,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Clark Springs Branch, collector main	\$850,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Clark Springs Branch, collector main	\$560,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Clark Springs Branch, collector main	\$700,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Clark Springs Basin, sewer, manhole repair	\$150,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Country Club Basin sewer, manhole repair	\$63,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Stratford Road Basin sewer, manhole repair	\$19,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Riverview Basin sewer, manhole repair	\$55,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Stratford Road Basin sewer pipeline replacement	\$55,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Riverview Basin sewer pipeline replacement-Phase 1	\$100,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Riverview Basin sewer pipeline replacement-Phase 2	\$100,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Riverview Basin sewer pipeline replacement-Phase 3	\$100,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Black Branch/Point Mallard Basin sewer pipeline replacements	\$30,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Dry Branch Treatment Plant collector consolidation	\$500,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Highway 31 Basin Force main	\$1.7M	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Baker's Creek Basin sewer pipeline replacements	\$1.5M	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Extend water service into West Morgan County for agricultural and residential	\$450,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	ST	N/A
Dry Branch Basin sewer pipeline replacements	\$25,000	CDBG, State, Local	Decatur	Entitlement, Grant Submittal	LT	N/A
Widen Alabama Highway 36 from I-65 to Roan Road	\$8.76M	ALDOT, State, Local	Hartselle	ROW acquisition, utilities and construction	ST	Not Started
Seek funding to increase sewer treatment capacity to handle industrial discharge	\$8.5M	ADECA, CDBG, ARC, USDA, State, Local	Hartselle	Grant Submittal	LT	On-going
Cast iron main replacement	\$375,000	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	ST	N/A
Bethel Road Water Tank, Booster Station, 16" main	\$3.1M	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	ST	Not Started
Galvanized & cast iron pipe replacement, phase 2	\$159,880	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	ST	Not Started
Extend natural gas main west to Danville schools	\$1.75M	State, Local	Hartselle, BOE	Grant Submittal	MT	Not Started
Upgrade booster station pumping capacity to Danville schools	\$230,000	State, Local	Hartselle	Grant Submittal	MT	Not Started
Upgrade Transmission Main Capacity	\$2.03M	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	LT	Not Started
Widen Thompson Road	\$10.1M	ALDOT, Local	Hartselle	ROW, utilities, construction	ST	Not Started
Up-grade and replace all undersize waterlines in County and City systems	N/A	ADECA, CDBG, ARC, USDA, State, Local	Morgan County, municipalities	Grant Submittal	LT	N/A
Construction of a 5,000,000 GPD treatment plant	N/A	ADECA, CDBG, State, Local	Morgan County	Grant Submittal	LT	N/A
Develop recreation facilities on the west side of the county	N/A	LWCF, State, Local	Morgan County	Grant Submittal	MT	N/A
Identify areas for additional golf courses and parks	N/A	LWCF, RTP, Local	Morgan County	Grant Submittal	LT	On-going
Resurface I-65 from Hurricane Creek to SR36	\$7.77M	ALDOT, Local	Morgan County	MPO, TIP, construction	ST	Underway
I-65 Bridge Improvements over Tennessee River	\$12.3M	ALDOT, Local	Morgan County	MPO, TIP	ST	Not Started
Support Muscle Shoals National Heritage Area	\$300,000	ARC, EDA, NPS, Local, Private	Morgan County, NARCOG	Management Plan	LT	On-going
US 31 Causeway Landscape	\$101,000	ALDOT, Local	Decatur	Grant Submittal	ST	Awarded
Drainage-Douglas, Piney Grove, US HWY 31	N/A	ALDOT, CDBG, Local	Falkville	Grant Submittal	ST	Not started
Resurface & extend Buster Road	N/A	ALDOT, ARC, CDBG, Local	Falkville	Grant Submittal	ST	Underway
Sewer Rehab on west side	N/A	CDBG, Local	Falkville	Grant Submittal	MT	Not started
Update Zoning Ordinance & Subdivision Regulations	\$25,000	ALDOT, CDBG, Local	Falkville	Grant Submittal	ST	Underway
Downtown flood control – Phase 1	\$324,800	FEMA, Local	Hartselle	Construction	ST	Underway
Pedestrian Bridge	\$1.3M	FHWA, ALDOT, Local	DDRA, Decatur	TCSP Grant Submittal, Construction	ST	Pending

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Pryor Field Regional Airport - fuel farm and master plan update	\$69,233	FFA, Local	Decatur	Grant Submittal	ST	Underway
Widen Hwy 36/I-65 overpass	N/A	ALDOT, Local	Hartselle	Design, Grant submittal, Construction	MT	Not started
Alternate Hwy 36 from Roan Road to Longhorn Pass	N/A	ALDOT, Local	Hartselle	Design, Grant submittal, Construction	MT	Not started
Widen Longhorn Pass from Sparkman St. to US Hwy 31	N/A	ALDOT, Local	Hartselle	Design, Grant submittal, Construction	MT	Not started
Walking Trail Improvements @ Veterans Park	\$80,000	RTP, Local	Priceville	Grant submittal, Construction	ST	On-going
Garner & Groover Road Sidewalks/Bike Trails	N/A	FHWA, ALDOT, Local	Hartselle	Grant Submittal	MT	Not Started
City-Wide Way-finding Signage	N/A	State, Local	Hartselle	ALDOT approval, Construction	ST	Ongoing
Morgan Center, Phase 2 Infrastructure	N/A	State, County, Local	Hartselle	Design/Construction	LT	Not Started
Nanceford Rd & Barkley Bridge Rd Resurfacing to Hwy. 55	\$1.2M	FHWA, ALDOT, Local	Hartselle	Grant Submittal	ST	Not Started
Replace Brookwood Lift Station	\$1.275M	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	MT	Not Started
High Pressure Gas Loop Upgrade	\$375,000	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	ST	Not Started
SW Gas Loop Phase III	\$300,000	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	LT	Not Started

N/A = Not Available (undetermined)

\* Time Frame: ST (Short Term) = 0 - 2 years; MT (Mid Term) = 3 - 5 years; LT (Long Term) = 5+ years, Ongoing, Annual

**MORGAN COUNTY**  
**2013-15 NEW & COMPLETED PROJECTS**

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
CR125 Bridge replacement over the West Fork of Flint Creek	\$4M	ALDOT	Decatur	PE, construction	ST	Not Started
CR28 Bridge Replacement over Flint Creek	\$4M	ALDOT	Decatur	PE, construction	ST	Not Started
Add lanes on Spring Ave from Jessie Dr to Cedar Lake Rd	\$8.9M	ALDOT, Local	Decatur	Utilities, construction	ST	Not Started
Reconstruction and widening of Riverview Dr from Church St approximately 300 feet in the city of Decatur	\$244,000	ALDOT, Local	Decatur	Construction	ST	Not Started
Lower Bank Street streetscape	\$571,000	ALDOT, Local	Decatur	Construction	ST	Complete
Downtown Arts College in Decatur	\$6.8M	USDA, CDBG, State, Local	Decatur, Morgan County, CCC ASU, DDRA	Entitlement, Grant Submittal, design and construction	LT	Complete
Downtown Arts College in Decatur – Phase 2	\$	USDA, CDBG, State, Local	Decatur, Morgan County, CCC ASU, DDRA	Entitlement, Grant Submittal, design and construction	LT	Underway
Installation of 6 signs for community way-finding program	\$2,000	ALDOT, Local	Decatur	Construction	ST	Complete
Railroad crossing improvement at CSX Railroad and Hickory St	\$200,000	ALDOT, Local	Decatur	Construction	ST	Complete
SR-20 intersection improvement at SR-3; pavement replacement, resurfacing and striping from East side of RR bridge to SR-3	\$8.5M	ALDOT	Decatur	PE, utilities, construction	ST	Underway
Traffic signal installation and advance warning flasher on SR-24 at CR205	\$100,000	ALDOT, Local	Decatur	Construction	ST	Not Started
Landscaping SR-3 at the north causeway in the City of Decatur	\$101,000	ALDOT, Local	Decatur	Construction	ST	Not Started
Additional lanes on SR-67 from SR-3 to CR41	\$17.2M	ALDOT	Decatur	Utilities, construction	ST	Complete
Develop a mixed use sports center/stadium	N/A	Local	Decatur	Site location, PE, design, cost estimate, construction	MT	Not Started
Establish citywide Wi-Fi access (Hotspot)	N/A	Local	Decatur	Construction	ST	Not Started
Phase 3 of the Beltline Widening Project	N/A	ALDOT, Local	Decatur	Construction	ST	Complete
2 <sup>nd</sup> Ave. Streetscape	\$570,000	ALDOT, Local	Decatur	Grant Submittal	ST	Complete
Rehab walking trail @ park	\$46,200	RTP, Local	Eva	Design, grant submittal, Construction	ST	Not Funded

PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
Sewer System repair (emergency)	\$134,625	CDBG, Local	Eva	Cost estimate, Grant submittal	ST	Approved
Storm Shelters (3)	\$198,000	FEMA, Local	Eva	Cost estimate, Grant submittal	ST	Pending
Outdoor Education	\$	RC&D	Eva	Grant submission, construction	ST	Approved
Interchange landscaping I-65 at Thompson Rd	\$316,000	ALDOT, Local	Hartselle	Construction	ST	Complete
CR36/I-65 Landscape	\$488,000	ALDOT, Local	Hartselle	Construction	ST	Complete
Install rotating beacon; update ALP; conduct wetland delineation study (Grade, Drain, Base & Pave)	\$87,000	ALDOT, Local	Hartselle	Aeronautics	ST	Not Started
Downtown Revitalization Plan	\$30,000	CDBG, Local	Falkville	Grant Submittal	ST	Pending
Town Center Assessment	N/A	N/A	NARCOG, Falkville	Report	ST	Complete
Drainage, Sidewalks, Water	\$457,000	ALDOT, CDBG, Local	Falkville	Grant Submittal, construction	ST	Complete
Replace bridge SR-3 over Cedar Creek	\$915,000	ALDOT	Falkville, Hartselle	PE, ROW acquisition, utilities	ST	Not Started
Downtown parking Lot Improvements	\$86,000	Local	Hartselle	Design, Construction	ST	Complete
Mallone Road Improvements	\$120,000	ADECA, Local	Hartselle	Grant submittal, Design, Construction	ST	Not Started
Downtown Food Control – Phase 2	N/A	FEMA, Local	Hartselle	Grant submittal, Design, Construction	ST	Underway
Bethel Road Multi-Purpose Trail	N/A	ALDOT, RTP, Local	Hartselle	Grant submittal, Design, Construction	ST	Not Started
Sparkman Park Multi-Use Trail	\$120,000	State, Local	Hartselle	Design, Construction	ST	Underway
Industrial Park sewer extension	\$135,000	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	ST	Complete
Thompson Rd. sewer phase: 1 to MCBP	\$1,63M	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	ST	Complete
Extend 8" main to environmental center	\$115,000	ADECA, CDBG, State, Local	Hartselle	Grant Submittal	ST	Complete
Hartselle-Morgan County Regional Airport – runway safety & rotating beacon	\$209,000	FFA, Local	Hartselle	Design, Construction, aeronautics	ST	Complete
Widen& improve Bethel Road	N/A	ALDOT, Local	Hartselle	Design, Construction	ST	Complete
I-65 Median crossover protection	\$2.5M	ALDOT	Morgan County	PE, construction	ST	Underway
Intersection improvements at SR-53 and SR-36 and installation of traffic signal	\$727,000	ALDOT	Morgan County	Construction	ST	Complete
Improve high school Graduation Rates in all school systems	N/A	ARC, Local	Morgan County	Construction	ST	Not Started
Increase # of high school students enrolled in AP and Dual Enrollment classes in all school systems	N/A	ARC, Local	Morgan County	Construction	ST	Not Started
Increase access and use of current technology for all high school students	N/A	ARC, Local	Morgan County	Construction	ST	Not Started



PROJECTS/PROGRAMS	EST. COST	POTENTIAL FUNDING SOURCE (grant/loan/cash)	RESPONSIBILITY (project champion)	PERFORMANCE MEASURES	TIME FRAME*	STATUS
City Center Design Charrette	\$40,000	ARC, Local	Priceville	Grant submittal, Design	ST	Not Started
AL HWY 67/I-65 Landscape	\$110,000	ALDOT, Local	Priceville	Grant Submittal	ST	Complete
Water & Sewer Improvements	\$250,000	CDBG, USDA, Local	Somerville	Grant Submittal	ST	Complete
Comprehensive Plan	\$28,000	CDBG	Somerville	Grant Submittal	ST	Complete
Farmers Market	\$120,000	ARC, Local	Somerville	Design, Grant submittal, Construction	ST	Approved
New Community Center & Library	\$249,900	CDBG CE, Local	Somerville	Design, Grant submittal, Construction	ST	Not Funded
Downtown Sidewalks	N/A	ALDOT TAP, Local	Somerville	Design, Grant submittal, Construction	ST	Not Started
Municipal Complex	N/A	USDA, Local	Somerville	Design, Grant submittal, loan application, Construction	MT	Not Started
Resurface I-65 from SR36 to I-565	\$12.3M	ALDOT, Local	Morgan County	Construction	ST	Complete
Pavilion	\$2,600	RC&D	Morgan County Sparkman School	Grant submission, construction	ST	Funded
I-65 Weather monitoring and warning system for bridges over Tennessee River	\$3.1M	ALDOT	Morgan County	Construction	MT	Not Started
Add curb ramps to existing sidewalks or repairs to curb ramps at various locations in Morgan County	\$376,000	ALDOT	Morgan County	Preliminary Engineering, Construction	MT	Underway
Expand Apron at Hartselle Airport	\$314,000	ALDOT	Morgan County	Aeronautics	ST	Not Started
Resurface South Greenway Drive from Old Hwy 24 to Gordon Terry Parkway	\$200,000	ALDOT	Morgan County	Preliminary Engineering, Construction	MT	Not Started
Resurface, traffic stripe and curb ramps SR-3 from SR-67 to SR-20	\$2.1M	ALDOT	Morgan County	Federal Maintenance CN, Utilities	ST	Underway
Replace bridge SR-36 over Gum Spring Creek and Roan Creek	\$1M	ALDOT	Morgan County	Construction	MT	Not Started

## Key to Acronyms

**ACCA** – Alabama Chamber of Commerce Association  
**ACE** – Alabama Communities of Excellence  
**ADCNR** – Alabama Department of Conservation and Natural Resources  
**ADECA** – Alabama Department of Economic and Community Affairs  
**ADEM** – Alabama Department of Environmental Management  
**ADC** – Alabama Development Commission  
**AFO** – Alabama Film Office  
**AHC** – Alabama Historical Commission  
**ALDOT** – Alabama Department of Transportation  
**ARC** – Appalachian Regional Commission  
**BAA** – Biotechnology Association of Alabama  
**CBER** – Center for Business and Economic Research, University of Alabama  
**CDBG** – Community Development Block Grant  
**EDA** – Economic Development Administration  
**EDPA** – Economic Development Partnership of Alabama  
**EIDA** – Economic & Industrial Development Authority  
**EPA** – Environmental Protection Agency  
**FAA** – Federal Aviation Administration  
**FEMA** – Federal Emergency Management Authority  
**FHWA** – Federal Highway Administration  
**LWCF** – Land and Water Conservation Fund  
**MPO** – Metropolitan Planning Organization  
**NARCOG** – North-central Alabama Regional Council of Governments  
**NPS** – National Park Service  
**OADI** – Office for the Advancement of Developing Industries  
**RPO** – Rural Planning Organization  
**RSA** – Retirement Systems of Alabama  
**RTP** – Recreational Trails Program  
**STIP** – State Transportation Improvement Plan  
**TAP** – Transportation Alternatives Program  
**USDA** – U.S. Department of Agriculture

## **APPENDIX A: Adopting Resolution by Board**

**NORTH CENTRAL ALABAMA REGIONAL COUNCIL OF GOVERNMENTS**

**Resolution Number 2015-0004**

**2015 CEDS Annual Report**

**WHEREAS**, the North-central Alabama Regional Council of Governments (NARCOG) Board of Director's recognizes the importance of creating employment opportunities and promoting a stable and diversified economy throughout our Economic Development District (EDD) as designated by the Economic Development Administration (EDA), and

**WHEREAS**, the NARCOG EDD is required by EDA to prepare and maintain a Comprehensive Economic Development Strategy (CEDS) as part of its annual work program, and

**WHEREAS**, the 2012 Comprehensive Economic Development Strategy (CEDS) was approved and adopted by the NARCOG Board of Directors to cover the five-year period from 2012 to 2017, and Annual Reports are required for the intervening four-year period from 2013 to 2016, and

**WHEREAS**, the NARCOG staff, CEDS Strategy Committee, and stakeholders have undertaken and completed the meetings, project review/input/status, economic research, evaluation, and analysis required by EDA resulting in the 2015 CEDS Annual Report,

**NOW THEREFORE, BE IT RESOLVED**, that the NARCOG Board of Director's approves and adopts the NARCOG EDD's 2015 CEDS Annual Report.

**RESOLVED** this 30<sup>th</sup> day of September, 2015



Chairman



Executive Director